UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): May 9, 2023



GXO LOGISTICS, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

001-40470

(Commission File Number)

86-2098312

(IRS Employer Identification No.)

Two American Lane Greenwich, Connecticut

06831

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (203) 489-1287

Not Applicable

(Former name or former address, if changed since last report)

	he appropriate box below if the Form 8-K filing is g provisions:	s intended to simultaneously sat	isfy the filing obligation of the registrant under any of the					
	Written communications pursuant to Rule 425 u	under the Securities Act (17 CFF	R 230.425)					
	Soliciting material pursuant to Rule 14a-12 und	er the Exchange Act (17 CFR 2	40.14a-12)					
	☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))							
	Pre-commencement communications pursuant t	o Rule 13e-4(c) under the Exch	ange Act (17 CFR 240.13e-4(c))					
Securiti	es registered pursuant to Section 12(b) of the Act	• •						
	Title of each class	Trading Symbol	Name of each exchange on which registered					
(Common stock, par value \$0.01 per share	GXO	New York Stock Exchange					
chapter)	by check mark whether the registrant is an emerge or Rule 12b-2 of the Securities Exchange Act of ag growth company \Box		d in Rule 405 of the Securities Act of 1933 (§230.405 of this er).					

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition

On May 9, 2023, GXO Logistics, Inc. (the "Company") issued a press release announcing its results of operations for the fiscal quarter ended March 31, 2023. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information furnished pursuant to this Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits

(d) The following exhibits are being filed herewith:

Exhibit Number	Description
	2001-puol
99.1	Press Release, dated May 9, 2023, issued by GXO Logistics, Inc.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: May 9, 2023 GXO LOGISTICS, INC.

By: /s/ Baris Oran

Name: Baris Oran

Title: Chief Financial Officer



GXO Reports First Quarter 2023 Results

Highlights

- Record first quarter revenue of \$2.3 billion, up 12% year over year; organic revenue growth¹ of 7%; net income attributable to GXO of \$25 million; adjusted EBITDA¹ of \$158 million; diluted EPS of \$0.21 and adjusted diluted EPS¹ of \$0.49
- Full-year 2023 profit guidance raised:
 - Adjusted diluted EPS raised \$0.10, now expected to be \$2.40-\$2.60
 - Adjusted EBITDA raised \$15 million, now expected to be \$715-\$745 million

Business Highlights

- Sales pipeline grows to approximately \$2.3 billion, up from fourth quarter 2022
- . Strong first half momentum in new wins, including signing GXO's largest-ever annual revenue contract
- Incremental 2023 revenue of \$782 million secured through the first guarter
- · Revenue retention rate remains in the mid-to-high 90s
- First quarter e-commerce revenue up 34% year over year; reverse logistics revenue up 50% year over year
- Record operational tech deployment, up 64% year over year
- Expanded GXO Direct product to UK; rollout to Continental Europe planned later this year

GREENWICH, Conn. — May 9, 2023 — GXO Logistics, Inc. (NYSE: GXO) today announced results for the first quarter 2023.

Malcolm Wilson, Chief Executive Officer of GXO, said, "We've had a great start to the year, with strong top- and bottom-line results showcasing the strength and predictability of our business. In the first quarter, we delivered record revenue of \$2.3 billion, up 12 percent year over year; \$25 million of net income attributable to GXO; and \$158 million of adjusted EBITDA, reflecting stellar operational performance.

"We've kicked off the year by signing exciting new partnerships and expanding relationships across multiple verticals and markets, with several transformative projects coming to fruition. Our new project with Sainsbury's, a leading grocery retailer in the UK, is the largest annual revenue contract awarded in GXO's history and represents nearly \$1 billion in lifetime value. Through the end of April, we've secured over \$800 million of incremental revenue for 2023, while bringing our pipeline to a near-record level.

"We saw increased outsourcing and automation in the quarter. Operational tech was up a record 64 percent year over year, and we are accelerating our deployment of artificial intelligence, which boosts productivity significantly. We also continued to make strong progress on our key initiatives: we are seeing the benefits of our central efficiencies program sooner than expected, and the integration of Clipper is largely complete, allowing GXO to accelerate the expansion of GXO Direct, our industry-leading shared-user solution, to the UK.

¹ For definitions of non-GAAP measures see the "Non-GAAP Financial Measures" section in this press release.

"Our first quarter performance, strong wins, growing pipeline, and excellent execution put us squarely on track for achieving our raised 2023 guidance and delivering our 2027 targets. It's an exciting year, and we see significant opportunity to take share and grow our business."

First Quarter 2023 Results

Revenue increased to \$2.3 billion, up 12% year over year compared with \$2.1 billion for the first quarter 2022. Organic revenue grew by 7%.

Operating income increased to \$42 million, up 14% year over year compared with \$37 million for the first quarter 2022.

Reflecting the impact of non-operational items, including foreign exchange rates, interest expense, and reduced pension income, net income attributable to GXO was \$25 million, compared with \$37 million for the first quarter 2022. Diluted earnings per share was \$0.21, compared with \$0.32 for the first quarter 2022.

Adjusted earnings before interest, taxes, depreciation and amortization ("adjusted EBITDA1") increased to \$158 million from \$155 million in the first quarter 2022.

Adjusted net income attributable to GXO¹ was \$59 million, compared with \$68 million for the first quarter 2022. Adjusted diluted earnings per share¹ was \$0.49, compared with \$0.59 for the first quarter 2022.

GXO generated \$39 million of cash flow from operations, compared with \$46 million for the first quarter 2022. In the first quarter of 2023, GXO used \$43 million of free cash flow¹ compared to \$16 million for the first quarter 2022, reflecting typical seasonality.

Cash Balances and Outstanding Debt

As of March 31, 2023, cash and cash equivalents and debt outstanding were \$426 million and \$1,781 million, respectively, as part of GXO's investment grade balance sheet.

2023 Guidance

GXO's current 2023 financial outlook is as follows:

- Organic revenue growth¹ of 6% to 8%;
- Adjusted EBITDA¹ of \$715 million to \$745 million (raised from \$700 million to \$730 million);
- Free cash flow¹ conversion of approximately 30% of adjusted EBITDA¹; and
- Adjusted diluted earnings per share¹ of \$2.40 to \$2.60 (raised from \$2.30 to \$2.50).

Conference Call

GXO will hold a conference call on Wednesday, May 10, 2023, at 8:30 a.m. Eastern Time. Participants can call toll-free (from US/Canada) 877-407-8029; international callers dial +1 201-689-8029. Conference ID: 13737653. A live webcast of the conference will be available on the Investor Relations area of the company's website, investors.gxo.com. The conference will be archived until May 24, 2023. To access the replay by phone, call toll-free (from US/Canada) 877-660-6853; international callers dial +1 201-612-7415. Use participant passcode 13737653.

About GXO Logistics

GXO Logistics, Inc. (NYSE: GXO) is the world's largest pure-play contract logistics provider and is benefiting from the rapid growth of ecommerce, automation and outsourcing. GXO is committed to providing a diverse, world-class workplace for more than 130,000 team members across more than 970 facilities totaling approximately 200 million square feet. The company partners with the world's leading blue-chip companies to solve complex logistics challenges with technologically advanced supply chain and ecommerce solutions, at scale and with speed. GXO corporate headquarters is in Greenwich, Connecticut, USA. Visit **GXO.com** for more information and connect with GXO on **LinkedIn**, **Twitter**, **Facebook**, **Instagram** and **YouTube**.

Non-GAAP Financial Measures

As required by the rules of the Securities and Exchange Commission ("SEC"), we provide reconciliations of the non-GAAP financial measures contained in this press release to the most directly comparable measure under GAAP, which are set forth in the financial tables below.

GXO's non-GAAP financial measures in this press release include: adjusted earnings before interest, taxes, depreciation and amortization ("adjusted EBITDA"), adjusted EBITDA margin, adjusted earnings before interest, taxes and amortization ("adjusted EBITA"), adjusted EBITA, net of income taxes paid, adjusted EBITA margin, adjusted net income attributable to GXO, adjusted earnings per share (basic and diluted) ("adjusted EPS"), free cash flow, organic revenue, organic revenue growth, net leverage ratio, net debt, and return on invested capital ("ROIC").

We believe that the above adjusted financial measures facilitate analysis of our ongoing business operations because they exclude items that may not be reflective of, or are unrelated to, GXO's core operating performance, and may assist investors with comparisons to prior periods and assessing trends in our underlying businesses. Other companies may calculate these non-GAAP financial measures differently, and therefore our measures may not be comparable to similarly titled measures used by other companies. GXO's non-GAAP financial measures should only be used as supplemental measures of our operating performance.

Adjusted EBITDA, adjusted EBITA, adjusted net income attributable to GXO and adjusted EPS include adjustments for transaction and integration costs, as well as restructuring costs and other adjustments as set forth in the financial tables below. Transaction and integration adjustments are generally incremental costs that result from an actual or planned acquisition or divestiture and may include transaction costs, consulting fees, retention awards, internal salaries and wages (to the extent the individuals are assigned full-time to integration and transformation activities) and certain costs related to integrating and separating IT systems. Restructuring costs primarily related to severance costs associated with business optimization initiatives.

We believe that free cash flow is an important measure of our ability to repay maturing debt or fund other uses of capital that we believe will enhance stockholder value. We calculate free cash flow as net cash provided by operating activities less payment for purchases of property and equipment plus proceeds from sale of property and equipment.

We believe that adjusted EBITDA, adjusted EBITDA margin, adjusted EBITA, adjusted EBITA, net of income taxes paid, and adjusted EBITA margin, improve comparability from period to period by removing the impact of our capital structure (interest and financing expenses), asset base (depreciation and amortization), tax impacts and other adjustments as set out in the attached tables, which management has determined are not reflective of core operating activities and thereby assist investors with assessing trends in our underlying businesses.

We believe that adjusted net income attributable to GXO and adjusted EPS improve the comparability of our operating results from period to period by removing the impact of certain costs and gains, which management has determined are not reflective of our core operating activities, including amortization of acquisition-related intangible assets.

We believe that organic revenue and organic revenue growth are important measures because they exclude the impact of foreign currency exchange rate fluctuations, revenue from acquired businesses and revenue from deconsolidated operations.

We believe that net leverage ratio and net debt are important measures of our overall liquidity position and are calculated by removing cash and cash equivalents from our total debt and net debt as a ratio of our adjusted EBITDA. We calculate ROIC as our adjusted EBITA, net of income taxes paid divided by invested capital. We believe ROIC provides investors with an important perspective on how effectively GXO deploys capital and use this metric internally as a high-level target to assess overall performance throughout the business cycle.

Management uses these non-GAAP financial measures in making financial, operating and planning decisions and evaluating GXO's ongoing performance.

With respect to our financial targets for full-year 2023 organic revenue growth, adjusted EBITDA, free cash flow, and adjusted diluted EPS, a reconciliation of these non-GAAP measures to the corresponding GAAP measures is not available without unreasonable effort due to the variability and complexity of the reconciling items described above that we exclude from these non-GAAP target measures. The variability of these items may have a significant impact on our future GAAP financial results and, as a result, we are unable to prepare the forward-looking statements of income and cash flows prepared in accordance with GAAP, that would be required to produce such a reconciliation.

Forward-Looking Statements

This press release includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements, including our full year 2023 financial targets of organic revenue growth, adjusted EBITDA, free cash flow, adjusted diluted earnings per share, the expected incremental revenue in 2023 from new customer wins in 2023, and continued strong performance in 2023 and delivery of our 2027 targets. In some cases, forward-looking statements can be identified by the use of forward-looking terms such as "anticipate," "estimate," "believe," "continue," "could," "intend," "may," "plan," "potential," "predict," "should," "will," "expect," "objective," "projection," "forecast," "goal," "guidance," "outlook," "effort," "target," "trajectory" or the negative of these terms or other comparable terms. However, the absence of these words does not mean that the statements are not forward-looking. These forward-looking statements are based on certain assumptions and analyses made by the company in light of its experience and its perception of historical trends, current conditions and expected future developments, as well as other factors the company believes are appropriate in the circumstances.

These forward-looking statements are subject to known and unknown risks, uncertainties and assumptions that may cause actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Factors that might cause or contribute to a material difference include, but are not limited to, the risks discussed in our filings with the SEC and the following: the impact of the COVID-19 pandemic; economic conditions generally; supply chain challenges, including labor shortages; our ability to align our investments in capital assets, including equipment, and warehouses, to our customers' demands; our ability to successfully integrate and realize anticipated synergies, cost savings and profit improvement opportunities with respect to acquired companies; unsuccessful acquisitions or other risks or developments that adversely affect our financial condition and

results; our ability to develop and implement suitable information technology systems and prevent failures in or breaches of such systems; our indebtedness; our ability to raise debt and equity capital; litigation; labor matters, including our ability to manage our subcontractors, and risks associated with labor disputes at our customers' facilities and efforts by labor organizations to organize our employees; risks associated with defined benefit plans for our current and former employees; our inability to attract or retain necessary talent; the increased costs associated with labor; fluctuations in currency exchange rates; fluctuations in fixed and floating interest rates; seasonal fluctuations; issues related to our intellectual property rights; governmental regulation, including environmental laws, trade compliance laws, as well as changes in international trade policies and tax regimes; governmental or political actions, including the United Kingdom's exit from the European Union; natural disasters, terrorist attacks or similar incidents, including the conflict between Russia and Ukraine; a material disruption of the company's operations; the inability to achieve the level of revenue growth, cash generation, cost savings, improvement in profitability and margins, fiscal discipline, or strengthening of competitiveness and operations anticipated or targeted; the impact of potential cyber-attacks and information technology or data security breaches; the inability to implement technology initiatives successfully; our ability to achieve our Environmental, Social and Governance goals; and a determination by the IRS that the distribution or certain related spin-off transactions should be treated as taxable transactions.

All forward-looking statements set forth in this release are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences to or effects on us or our business or operations. Forward-looking statements set forth in this release speak only as of the date hereof, and we do not undertake any obligation to update forward-looking statements to reflect subsequent events or circumstances, changes in expectations or the occurrence of unanticipated events, except to the extent required by law.

Investor Contact

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GXO Logistics, Inc. Condensed Consolidated Statements of Operations (Unaudited)

	Three Months Ended March 31,					
(Dollars in millions, shares in thousands, except per share amounts)		2023		2022		
Revenue	\$	2,323	\$	2,083		
Direct operating expense		1,906		1,748		
Selling, general and administrative expense		258		190		
Depreciation and amortization expense		83		76		
Transaction and integration costs		13		19		
Restructuring costs and other		21		13		
Operating income		42		37		
Other income, net		_		16		
Interest expense, net		(13)		(4)		
Income before income taxes		29		49		
Income tax expense		(3)		(11)		
Net income		26		38		
Net income attributable to noncontrolling interests		(1)		(1)		
Net income attributable to GXO	\$	25	\$	37		
Founium non above data						
Earnings per share data						
Basic	\$	0.21		0.32		
Diluted	\$	0.21	\$	0.32		
Weighted-average common shares outstanding						
Basic		118,781		114,731		
Diluted		119,231		115,569		

GXO Logistics, Inc. Condensed Consolidated Balance Sheets (Unaudited)

(Dollars in millions, shares in thousands, except per share amounts)	M	larch 31, 2023		December 31, 2022
ASSETS				<u> </u>
Current assets				
Cash and cash equivalents	\$	426	\$	495
Accounts receivable, net of allowance of \$11 and \$12		1,605		1,647
Other current assets		280		286
Total current assets		2,311		2,428
Long-term assets				
Property and equipment, net of accumulated depreciation of \$1,361 and \$1,297		964		960
Operating lease assets		2,168		2,227
Goodwill		2,765		2,728
Intangible assets, net of accumulated amortization of \$477 and \$456		555		570
Other long-term assets		327		306
Total long-term assets		6,779		6,791
Total assets	\$	9,090	\$	9,219
LIABILITIES AND EQUITY	-		_	
Current liabilities				
Accounts payable	\$	652	\$	717
Accrued expenses		908		995
Current debt		84		67
Current operating lease liabilities		568		560
Other current liabilities		209		193
Total current liabilities		2,421		2,532
Long-term liabilities				
Long-term debt		1,697		1,739
Long-term operating lease liabilities		1,800		1,853
Other long-term liabilities		453		417
Total long-term liabilities		3,950		4,009
Commitments and contingencies				
Stockholders' Equity				
Common Stock, \$0.01 par value per share; 300,000 shares authorized, 118,889 and 118,728 issued and outstanding		1		1
Preferred Stock, \$0.01 par value per share; 10,000 shares authorized, none issued and outstanding		_		_
Additional paid-in capital		2,580		2,575
Retained earnings		348		323
Accumulated other comprehensive loss		(244)		(254)
Total stockholders' equity before noncontrolling interests		2,685		2,645
Noncontrolling interests		34		33
Total equity		2,719		2,678
Total liabilities and equity	\$	9,090	\$	9,219

GXO Logistics, Inc. Condensed Consolidated Statements of Cash Flows (Unaudited)

Depreciation and amortization expense 83 76 Stock-based compensation expense 9 6 Deferred tax expense (benefit) (7) 3 Other 9 4 Changes in operating assets and liabilities ST (33) Accounts receivable 57 (33) Other assets 11 (7) Accounts payable (49) (39) Accorded expenses and other liabilities (100) (2) Net cash provided by operating activities 39 46 Capital expenditures (91) (65) Proceeds from investing activities (91) (65) Proceeds from sales of property and equipment 9 3 Other - 18 Net cash used in investing activities (82) (44) Cash flows from financing activities (82) (44) Cash flows from finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 <t< th=""><th></th><th colspan="6">Three Months Ended March 31,</th></t<>		Three Months Ended March 31,					
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Net cash provided by operating activities 39 46 Cash flows from investing activities: (91) (65) Capital expenditures (91) (65) Proceeds from sales of property and equipment 9 3 Other — 18 Net cash used in investing activities (82) (44) Cash flows from financing activities: (21) — Repayments of debt, net (21) — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Accounts payable		(49)		(39)		
Cash flows from investing activities: Capital expenditures (91) (65) Proceeds from sales of property and equipment 9 3 Other — 18 Net cash used in investing activities (82) (44) Cash flows from financing activities: Repayments of debt, net (21) — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Accrued expenses and other liabilities		(100)		(2)		
Capital expenditures (91) (65) Proceeds from sales of property and equipment 9 3 Other — 18 Net cash used in investing activities (82) (44) Cash flows from financing activities: — Repayments of debt, net (21) — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Net cash provided by operating activities		39		46		
Proceeds from sales of property and equipment 9 3 Other — 18 Net cash used in investing activities (82) (44) Cash flows from financing activities: — Repayments of debt, net (21) — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Cash flows from investing activities:						
Other — 18 Net cash used in investing activities (82) (44) Cash flows from financing activities: — (21) — Repayments of debt, net (21) — — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Capital expenditures		(91)		(65)		
Net cash used in investing activities (82) (44) Cash flows from financing activities: Repayments of debt, net (21) — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents (3) (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Proceeds from sales of property and equipment		9		3		
Cash flows from financing activities:Repayments of debt, net(21)—Repayments of finance lease obligations(8)(9)Taxes paid related to stock-based compensation awards(4)(11)Other42Net cash used in financing activities(29)(18)Effect of exchange rates on cash and cash equivalents3(5)Net decrease in cash and cash equivalents(69)(21)Cash and cash equivalents, beginning of period495333	Other		_		18		
Repayments of debt, net (21) — Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Net cash used in investing activities		(82)		(44)		
Repayments of finance lease obligations (8) (9) Taxes paid related to stock-based compensation awards (4) (11) Other 4 2 Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period 495 333	Cash flows from financing activities:						
Taxes paid related to stock-based compensation awards Other Net cash used in financing activities (29) (18) Effect of exchange rates on cash and cash equivalents 3 (5) Net decrease in cash and cash equivalents (69) (21) Cash and cash equivalents, beginning of period	Repayments of debt, net		(21)		_		
Other42Net cash used in financing activities(29)(18)Effect of exchange rates on cash and cash equivalents3(5)Net decrease in cash and cash equivalents(69)(21)Cash and cash equivalents, beginning of period495333	Repayments of finance lease obligations		(8)		(9)		
Net cash used in financing activities(29)(18)Effect of exchange rates on cash and cash equivalents3(5)Net decrease in cash and cash equivalents(69)(21)Cash and cash equivalents, beginning of period495333	Taxes paid related to stock-based compensation awards		(4)		(11)		
Effect of exchange rates on cash and cash equivalents3(5)Net decrease in cash and cash equivalents(69)(21)Cash and cash equivalents, beginning of period495333	Other		4		2		
Net decrease in cash and cash equivalents(69)(21)Cash and cash equivalents, beginning of period495333	Net cash used in financing activities		(29)		(18)		
Net decrease in cash and cash equivalents(69)(21)Cash and cash equivalents, beginning of period495333	Effect of exchange rates on cash and cash equivalents		3		(5)		
Cash and cash equivalents, beginning of period 495 333	Net decrease in cash and cash equivalents	-	(69)				
	Cash and cash equivalents, beginning of period						
	Cash and cash equivalents, end of period	\$	426	\$	312		

GXO Logistics, Inc. Key Data Disaggregation of Revenue (Unaudited)

Revenue disaggregated by geographical area was as follows:

	Three Months Ended March 31,					
(In millions)		2023		2022		
United Kingdom	\$	844	\$	704		
United States		714		681		
France		202		176		
Netherlands		196		170		
Spain		127		120		
Italy		88		82		
Other		152		150		
Total	\$	2,323	\$	2,083		

The Company's Revenue can also be disaggregated by various verticals, reflecting the customer's principal industry. Revenue disaggregated by industries was as follows:

	Three Months Ended March 31,				
(In millions)	2023		2022		
Omnichannel retail	\$	968	\$	825	
Technology and consumer electronics		366		305	
Food and beverage		307		338	
Industrial and manufacturing		272		263	
Consumer packaged goods		253		213	
Other		157		139	
Total	\$	2,323	\$	2,083	

GXO Logistics, Inc. Reconciliation of Net Income to Adjusted EBITDA and Adjusted EBITA and Adjusted EBITDA and Adjusted EBITA Margins (Unaudited)

	 Three Ended N		,	Year Ended	Trailing Twelve Months Ended
(In millions)	 2023	2022	Dec	ember 31, 2022	March 31, 2023
Net income attributable to GXO	\$ 25	\$ 37	\$	197	\$ 185
Net income attributable to noncontrolling interest	1	1		3	3
Net income	\$ 26	\$ 38	\$	200	\$ 188
Interest expense, net	13	4		29	38
Income tax expense	3	11		64	56
Depreciation and amortization expense	83	76		329	336
Transaction and integration costs	13	19		61	55
Restructuring costs and other	21	13		32	40
Unrealized (gain) loss on foreign currency options and other	(1)	(6)		13	18
Adjusted EBITDA ⁽¹⁾	\$ 158	\$ 155	\$	728	\$ 731
Less: Depreciation	66	62		261	265
Adjusted EBITA ⁽¹⁾	\$ 92	\$ 93	\$	467	\$ 466
Revenue	\$ 2,323	\$ 2,083			
Adjusted EBITDA margin ⁽¹⁾⁽²⁾	6.8 %	7.4 %			
Adjusted EBITA margin ⁽¹⁾⁽³⁾	4.0 %	4.5 %			

⁽¹⁾ See the "Non-GAAP Financial Measures" section of this press release.(2) Adjusted EBITDA margin is calculated as adjusted EBITDA divided by revenue.(3) Adjusted EBITA margin is calculated as adjusted EBITA divided by revenue.

GXO Logistics, Inc. Reconciliation of Net Income to Adjusted Net Income and Adjusted Earnings Per Share (Unaudited)

	Three Months Ended March 31,				
(Dollars in millions, shares in thousands, except per share amounts)	 2023				
Net income attributable to GXO	\$ 25	\$	37		
Amortization expense	17		14		
Transaction and integration costs	13		19		
Restructuring costs and other	21		13		
Unrealized gain on foreign currency options	(1)		(6)		
Income tax associated with the adjustments above ⁽¹⁾	(11)		(9)		
Discrete tax benefit ⁽²⁾	(5)		_		
Adjusted net income attributable to GXO ⁽³⁾	\$ 59	\$	68		
Adjusted basic earnings per share ⁽³⁾	\$ 0.50	\$	0.59		
Adjusted diluted earnings per share ⁽³⁾	\$ 0.49	\$	0.59		
Weighted-average common shares outstanding					
Basic	118,781		114,731		
Diluted	119,231		115,569		

⁽¹⁾ The income tax rate applied to items is based on the GAAP annual effective tax rate.(2) Discrete tax benefit from the release of valuation allowances.(3) See the "Non-GAAP Financial Measures" section of this press release.

GXO Logistics, Inc. Other Reconciliations (Unaudited)

Reconciliation of Cash Flows from Operating Activities to Free Cash Flow:

	Three Months Ended March 31,					
(In millions)	20	23		2022		
Net cash provided by operating activities	\$	39	\$	46		
Payment for purchases of property and equipment		(91)		(65)		
Proceeds from sale of property and equipment		9		3		
Free Cash Flow ⁽¹⁾	\$	(43)	\$	(16)		

Reconciliation of Revenue to Organic Revenue:

	Three Months Ended March 31,				
(In millions)	 2023		2022		
Revenue	\$ 2,323	\$	2,083		
Revenue from acquired business	(224)		_		
Revenue from deconsolidation	_		(20)		
Foreign exchange rates	100		_		
Organic revenue ⁽¹⁾	\$ 2,199	\$	2,063		
Revenue growth ⁽²⁾	11.5%				
Organic revenue growth ⁽¹⁾⁽³⁾	6.6%				

⁽¹⁾ See the "Non-GAAP Financial Measures" section of this press release.

The Company calculates free cash flow conversion as free cash flow divided by adjusted EBITDA, expressed as a ratio.

 ⁽¹⁾ See the "Non-GAAP Financial Measures" section of this press release.
 (2) Revenue growth is calculated as the change in the period-over-period revenue divided by the prior period, expressed as a percentage.
 (3) Organic revenue growth is calculated as the change in the period-over-period organic revenue divided by the prior period, expressed as a percentage.

GXO Logistics, Inc. Liquidity Reconciliations (Unaudited)

Reconciliation of Total Debt and Net Debt:

(In millions)	March 31, 2023
Current debt	\$ 84
Long-term debt	1,697
Total debt	\$ 1,781
Less: Cash and cash equivalents	(426)
Net debt ⁽¹⁾	\$ 1,355

⁽¹⁾ See the "Non-GAAP Financial Measures" section of this press release.

Reconciliation of Total debt to Net income attributable to GXO Ratio:

(In millions)	March 31, 2023		
Total debt	\$	1,781	
Trailing twelve months net income attributable to GXO	\$	185	
Debt to net income attributable to GXO ratio		9.6x	

Reconciliation of Net Leverage Ratio:

(In millions)	March 31, 2023	
Net debt	\$ 1,355	
Trailing twelve months adjusted EBITDA ⁽¹⁾	\$ 731	
Net leverage ratio ⁽¹⁾	1.9x	

⁽¹⁾ See the "Non-GAAP Financial Measures" section of this press release.

GXO Logistics, Inc. Return on Invested Capital (Unaudited)

Adjusted EBITA, net of income taxes paid

	Three Months Ended March 31,				Year Ended			Trailing Twelve Months Ended	
(In millions)		2023		2022		December 31, 2022		March 31, 2023	
Adjusted EBITA ⁽¹⁾	\$	92	\$	93	\$	467	\$	466	
Less: Cash paid for income taxes		_		(5)		(111)		(106)	
Adjusted EBITA ⁽¹⁾ , net of income taxes paid	\$	92	\$	88	\$	356	\$	360	

⁽¹⁾ See the "Non-GAAP Financial Measures" section of this press release.

Operating Return on Invested Capital

	March 31,					
(In millions)		2023		2022		Average
Selected Assets:						
Accounts receivable, net	\$	1,605	\$	1,492	\$	1,549
Other current assets		280		226		253
Property and equipment, net		964		833		899
Selected Liabilities:						
Accounts payable	\$	(652)	\$	(549)	\$	(601)
Accrued expenses		(908)		(940)		(924)
Other current liabilities		(209)		(146)		(178)
Invested Capital	\$	1,080	\$	916	\$	998

Ratio of Return on Invested Capital ⁽¹⁾⁽²⁾	
(1) The ratio of return on invested capital is calculated as trailing twelve months adjusted EBITA, net of income taxes paid, divided by invested capital. (2) See the "Non-GAAP Financial Measures" section of this press release.	

36.1%